



Niniejszym zaświadcza się, iż

Pan Michał Włodarczak

osiągnął/ęła wymagany poziom kompetencji i ma prawo do tytułu

Certified Project Management Associate
IPMA Level D[®]

Certyfikat został wydany przez
Biuro Certyfikacji Stowarzyszenia Project Management Polska

w oparciu o wymagania Biura Certyfikacji SPMP oraz Polskie Wytyczne Kompetencji uznane przez
International Project Management Association (IPMA).

Certyfikacja została przeprowadzona w języku polskim.

421/2009

Numer certyfikatu

Warszawa, 28 października 2009

Data i miejsce certyfikacji

Biuro Certyfikacji SPMP

Bezterminowo

Ważny do

Nie dotyczy

Data wydania recertyfikatu

Asesor

SPMP stosuje System Zarządzania Jakością wg normy ISO 9001:2000

Oryginał – wersja polska



Summary of certification scheme

based on certification system of the International Project Management Association (IPMA)

Competence elements

based on the IPMA Competence Baseline (ICB Version 3.0) ISBN 0-9553213-0-1

Technical competence elements (20): Project management success; interested parties; project requirements & objectives; risk & opportunity; quality; project organisation; teamwork; problem resolution; project structures; scope & deliverables; time & project phases; resources; cost & finance; procurement & contract; changes; control & reports; information & documentation; communication; start-up; close-out.

Behavioural competence elements (15): Leadership; engagement & motivation; self-control; assertiveness; relaxation; openness; creativity; results orientation; efficiency; consultation; negotiation; conflict & crisis; reliability; values appreciation; ethics.

Contextual competence elements (11): Project orientation; programme orientation; portfolio orientation; project, programme & portfolio implementation; permanent organisation; business; systems, products & technology; personnel management; health, security, safety & environment; finance; legal.

Levels of competence

derived from typical activities, responsibilities and requirements in practice

IPMA Level A[®]: Certified Projects Director
shall be able to manage portfolios or programmes

IPMA Level B[®]: Certified Senior Project Manager
shall be able to manage complex projects

IPMA Level C[®]: Certified Project Manager
shall be able to manage projects with limited complexity or to manage sub-projects

IPMA Level D[®]: Certified Project Management Associate
shall have project management knowledge in all competence elements.

Long title	Capabilities	Certification Process			Validity
		Stage 1	Stage 2	Stage 3	
Certified Projects Director	Competence = knowledge + experience	A	Application, curriculum vitae, self assessment, references, project list	Exam, projects director report	5 years
Certified Senior Project Manager		B		Exam, project report	
Certified Project Manager		C		Exam	
Certified Project Management Associate	Knowledge	D	Application, curriculum vitae, self assessment	Exam	